



MITTLER

REPORT

21st Life Cycle Management in NATO Conference and Exhibition

20/21 January 2025

Holiday Inn Brussels Airport

Cooperating for Capability: Life Cycle Management – The Key Enabler from Investment to Combat Power

The last year has seen nations across Europe scramble to increase their military capabilities, strength and readiness against a backdrop of emerging threats, uncertainties, and reevaluation of existing relationships. Speed is of essence, and ambitious plans and investments of heretofore unseen dimensions are being announced. New partnerships and modes of cooperation are being formed, and old ones are reinforced and reinvigorated, between governments, and between governments and industry.

Operational Availability of Systems is one of the key elements of NATO's Life Cycle Management objectives. Standardization is a means to achieve Interoperability between and among NATO nations and its industries. NATO AC/327 is following and building standardization on ISO/IEC 15288 and additional widely accepted international standards and specifications. NATO's AAP-20, AAP-48 as well as following standards, like ALP-10 provide a framework to support the whole life cycle of a systems and systems of systems / systems of sub-systems in an optimized and interoperable way.



Further information and tickets:
mittler-report.de/events/lcm



21st NATO LCM Conference

Holiday Inn Brussels Airport, 20/21 January 2026

Cooperating for Capability

Life Cycle Management – The Key Enabler from Investment to Combat Power

In cooperation with the NATO Life Cycle Management Group (LCMG) and supported by the NATO Industrial Advisory Group's (NIAG) Industrial Interface Group (NIIG)

Conference Programme

Chaired by:

Thomas E. Pedersen (Danish Defence Acquisition and Logistics Organisation - DALO) and Andreas Kirchhofer (Global Head of System Life Cycle Management)

Tuesday, 20 January 2026

10:00 – 12:00	Welcome Coffee, Registration & Exhibition
12:00 – 12:10	Introductory Remarks Conference Chairmen
12:10 – 12:40	AC/327 Activity Report Holger Ziegler, NATO Headquarters
12:40 – 13:00	Keynote Nato Communications and Information Agency (NCIA)
13:00 – 13:20	Digital Enablement of Collaborative Lifecycle Management, Asset Development & Support James Wood, Deloitte MCS Limited
13:20 - 13:40	Digital Foundations for Defence Sustainment: Collaborative Data Delivery across Defence Stakeholders Simon Pettersson, Eurostep AB
13:40 – 14:00	Secure Smart Maintenance as a Core Element of Life Cycle Intelligence: Predictive Maintenance for NATO Defence Systems Dr. Markus Kröll and Dr. Robert Mieke Fraunhofer Institute for Manufacturing Engineering and Automation IPA
14:00 – 14:40	Roundtable - ILS/IPS, Data Management & Analysis
14:40 – 15:30	Exhibition – Coffee Break
15:30 - 15:50	Modelling and Analysis for Successful LCM in Cooperative Programs Younes Lousseief and Oscar Tengö, SYSTECON
15:50 – 16:10	Discrete Event Simulation modelling in support of data-based decision making Ryan Griffin and Andrew Pearson, cds Defence & Security
16:10 – 16:30	Strengthening Lifecycle Management through Integrated Digital Engineering, and the Digital Twin Concept Dr. Martin Holland, PROSTEP AG
16:30 – 16:50	Customer Oriented Aftermarket Approaches for Sustainable Support in International Defense Projects Yarkin Sargin and Serdal Çali, ASELSAN Inc.
16:50 – 17:10	Enhancing NATO Logistics and Obsolescence Management through Additive Manufacturing Michael Wohlfart, EOS GmbH
17:10 – 17:45	Roundtable - Modelling & Simulation, Obsolescence Management

17:45 – 18:00	Presentation EUREKA/EUROSRAR and DIANA Bo Leimand
18:00 – 19:00	Cocktail
19:00	Dinner

Wednesday, 21 January 2026

08:00 – 08:30	Morning Coffee - Exhibition
08:30 – 08:50	The Future of LCC across NATO - A WG/3 Perspective and Long-Term Planning WG/3 Management.
08:50 – 09:10	Modern Helicopter Integrity Management Atte Hytönen and Jaakko Mustonen, Patria Aviation Oy
09:10 – 09:30	LCC and TCO in the earliest phases Joachim Schöffner 4cost GmbH
09:30 – 09:50	Leveraging Single Source Principles in Evaluations Dr Sanathanan Rajagopal and Harley Weye, SIRIUS Analysis
09:50 – 10:30	Roundtable - Optimization and Life Cycle Cost
10:30 – 11:40	Exhibition – Coffee Break
11:40 – 12:00	LCM driven by Asset Data Optimization for operation readiness upkeep Johan Kerst, KPMG Advisory N.V.
12:00 – 12:20	From Oversight to Enablement: The PMO's Role in AI-Driven Life Cycle Management Emrah Özdemir, Roketsan Inc.
12:20 – 12:40	From Contract to Capability: KPI Alignment in Equipment Support Solutions Fergus Hawkins & Simon Pethick, TFD Europe Ltd
12:40 – 13:20	Roundtable LCM processes and LCC
13:20 – 13:30	Wrap Up by LCMG
13:30	Concluding Remarks Chairmen

Programme: Subject to Modification



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Tickets: <https://mittler-report.de/veranstaltungen/lcm>