

## LCM in a Changing World – Developing Partnerships and Modes of Collaboration

After COVID and Brexit, as we witness a realignment of US priorities, collapsing supply chains, a rising China and a belligerent Russia, the annual NATO LCM Conference will continue to assess the lessons learned and achievements made in areas such as Quality Assurance, Life Cycle Costing, Configuration Management, Acquisition Practices, Material Maintainability et al. as a basis for new and innovative approaches. The event will again be organised in cooperation with the NATO Life Cycle Management Group (AC/327) and with the support of the NATO Industrial Advisory Group's (NIAG) Industrial Interface Group (NIIG) supporting NATO AC/327, and the German CALS Forum. The conference will be combined with a small exhibition, where interested parties are invited to showcase respective capabilities and will take place at the Park Inn by Radisson Brussels Airport on **18/19 May 2022**.

### Scope of the Conference

According to NATO's Systems Life Cycle Management (SLCM) policy the main goal of systems life cycle management is to efficiently and effectively deliver, use and maintain NATO capabilities. The primary objectives include:

- To have a common understanding of all aspects of SLCM;
- To create integrated and seamless business management practices, from initial concept to retirement;
- To establish effective collaboration between all stakeholders, with clearly defined responsibilities;
- To facilitate technology insertion, mid-life updates and address obsolescence based on life cycle considerations;
- To define and apply an integrated systems approach to the development, use and support of systems;
- To acquire systems that fulfil operational and logistic requirements, optimise internal and external interfaces, address integrated logistics and in-service support, and minimise production, in-service and disposal impacts on the environment.

Against this background, the 17<sup>th</sup> NATO LCM Conference will provide a platform for the presentation of innovative approaches and concepts in support of effective materiel management. In addition to specialist presentations and papers the conference will provide ample opportunity for the exchange of information between and among experts, programme managers and decision makers from the nations' armed forces, defence administration and industry.

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Further information: **REPORT**

[www.mittler-report.de](http://www.mittler-report.de)

## Registration Information

### ■ Organised by

Mittler Report Verlag GmbH  
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Email: [LCM-Conference@mittler-report.de](mailto:LCM-Conference@mittler-report.de)  
Klick [here](#) for online registration.



### ■ Conference Venue

Park Inn by Radisson Brussels Airport  
Grensstraat 3, 1831 Diegem, Belgium  
Phone: +32 2 302 75 00  
Email: [sales.brussels.airport@parkinn.com](mailto:sales.brussels.airport@parkinn.com)  
Klick [here](#) to make a reservation at the Park Inn hotel Brussels Airport. Be sure to mention: LCM Meeting May 2022



### ■ Registration Fee

The registration fee of €870 covers participation, administration, documentation, refreshments, reception and dinner. The registration fee for delegates from government/armed forces and exhibitors is €290, speakers from industry €190. Special rate for CFD members: 25% discount. Rates are subject to Belgian V.A.T. where applicable. There is no registration fee for speakers from government/armed forces.

**Please register in writing to Mittler Report Verlag**

### ■ Registration Deadline: Monday, 02 May 2022

### ■ Exhibition

Exhibition information and registration is available [here](#). Alternatively, organisations interested in exhibiting are kindly requested to contact the organiser for details [LCM-conference@mittler-report.de](mailto:LCM-conference@mittler-report.de), phone: +49 228-35008-76



### ■ Accommodation

Special rates for conference delegates and speakers are offered by the Park Inn by Radisson Brussels Airport (see above). Klick [here](#) to make a reservation at the Park Inn hotel Brussels Airport. Be sure to mention: LCM Meeting May 2022



### ■ Cancellation

For cancellations a handling fee of €80 will be charged. Cancellations must be received in writing before 02 May 2022. It is regretted that cancellations received after this time will be liable for the full delegate fee. Substitute delegates may be made at any time at no extra charge.

### ■ Liability

Should the conference have to be cancelled, the liability of Mittler Report Verlag is limited to the delegate fee.

# Life Cycle Management in NATO

Life Cycle Management  
in NATO

LCM in a  
Changing World –  
Developing  
Partnerships and  
Modes of Collaboration

17<sup>th</sup> NATO LCM  
Conference & Exhibition

18 and 19 May 2022  
Park Inn by Radisson Brussels  
Airport, Belgium

NEW  
VENUE!



In cooperation with the NATO Life Cycle Management Group (LCMG) and supported by the NATO Industrial Advisory Group's (NIAG) Industrial Interface Group (NIIG) and the German CALS Forum (CFD)

**MITTLER**  
**REPORT**





## 17<sup>th</sup> NATO LCM Conference & Exhibition **Life Cycle Management in NATO**

Conference Chairmen:

- *Thomas Espelund Pedersen, Danish Defence Acquisition and Logistics Organisation (DALO), Ballerup, Denmark and*
- *J. Bo Leimand, LEIMAND Freelance Consultancy, Naestved, Denmark*

**18/19 May 2022**  
**Park Inn by Radisson**  
**Brussels Airport**

**LCM in a Changing World –  
Developing Partnerships and  
Modes of Collaboration**

### Wednesday, 18 May 2022

- 13.00 **Introductory Remarks, Administrative Remarks**  
Conference Chairmen
- 13.15 **Keynote**  
Jan Wind, President, EDTA, The Hague, The Netherlands
- 13.45 **AC/327 Activity Report**  
Morten Andreassen, NDMA, Bergen, Norway
- 14.15 **Case Study: Optimisation of System Reliability against Maintenance Cost**  
Michail Bozoudis, NATO Communications and Information Agency, Brussels, Belgium
- 14.45 **Evolving LCM Analytics to Provide the Appropriate Decision Support in Different Stages of the Life Cycle**  
Tomas Eriksson, Systecon, Stockholm, Sweden
- 15.15 Discussion, Coffee Break
- 15.45 **Data Collaboration for Small Fleet Operators**  
Bill Blatch, TFD Europe, Bawburgh, United Kingdom
- 16.15 **The Life Cycle Cost (LCC) Common Methodology**  
Franziska Binder and Moritz Brandstetter, Bundeswehr University, Munich, Germany
- 16.45 **Boeing: Next Generation of Product Support**  
Abigail Denburg, The Boeing Company, USA

- 17.15 **Expanding the Scope of Information Production with Additional S1000D Information Codes**  
Alexander Quaite, Quotec, Zug, Switzerland
- 17.45 Discussion, Concluding Remarks (Day 1)
- 18.00 Reception
- 18.15 Dinner  
Dinner Speaker: Camille Grand, Assistant Secretary General for Defence Investment, NATO HQ, Brussels, Belgium

### Thursday, 19 May 2022

- 08.00 **Introductory Remarks**  
Conference Chairmen
- 08.10 **NSPA Partnership Mechanisms – New Approaches to the Demilitarisation, Dismantling and Disposal (D3) of Military Systems and the Contribution to NATO's Climate Change & Security Action Plan**  
Marcus Kluge, NSPA, Capellen, Luxembourg
- 08.40 **A Methodology to Improve Operator and Maintainer Performance**  
Steve Fecteau, Raytheon Technologies, Woburn, MA, USA

- 09.10 **Growing Readiness by Fast Identification of the Next Best Action at All Levels of Fleet Management.**  
Harald Kokelkoren and Arjen Pietersma, Ilias Solutions, Brussels, Belgium
- 09.40 **The NIAG: The Voice of Industry in NATO to Inform Capability Development**  
Rudy Priem, Chairman, NATO Industrial Advisory Group, Brussels  
**Introducing NIAG's IIG to LCMG**  
Andreas Kirchhofer, NIAG Industry Interface Group/ Sopra Steria, Munich, Germany
- 10.10 Coffee Break
- 10.40 **Acquisition and Thorough Life-Cycle Support of COTS-Intensive Capabilities in NATO/NCIA**  
Massimiliano Filippi, NATO Communications and Information Agency, Brussels, Belgium
- 11.10 **Estimating the Carbon Footprint of IT Projects**  
Thomas Backès, NATO Communications and Information Agency, Mons, Belgium
- 11.40 **How the ASD S-Series Enables New Opportunities to Move Toward Digital Support Thread**  
Alexandre Touchot, LGM, Vélizy-Villacoublay, France
- 12.10 Discussion, Concluding Remarks